

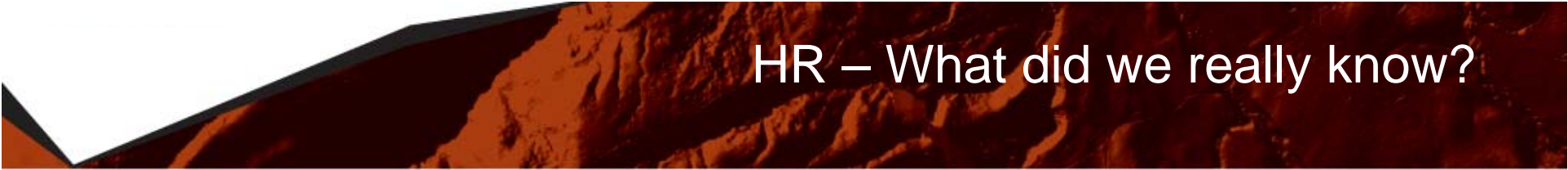
Human Resources

Do you know what you don't know?



HR – What did I think I knew?

- Objective: Share my experience
 - Why it might be useful to experience from a "newbie's" point of view
 - Provoke questions and organizational introspection
- Corporate legacy dropped in to NSF environment
 - Corporations learned to tie employee performance to organizational performance
 - Not knowing rules, regulations and impacts presents unacceptable risk



HR – What did we really know?

- UNAVCO Overview
 - 2 projects (Earthscope – Large Facility)
 - Sprung from UCAR in 2003
- Reasons to believe the issues were minor
- Reality: Investment in business functions misguided

To see what to do, find how we got there



HR – Did we see the future coming?

- **Science legacy**

Take care of science and the people issues take care of themselves?

- **Macro trends effecting NSF facility community**

- Globalization
- Specialization
- Facilities are charged with providing for science the platform that leverages technology and data
- Not all the workforce has recognized the impact



HR – Where do we go next?

- *So, where to begin?*

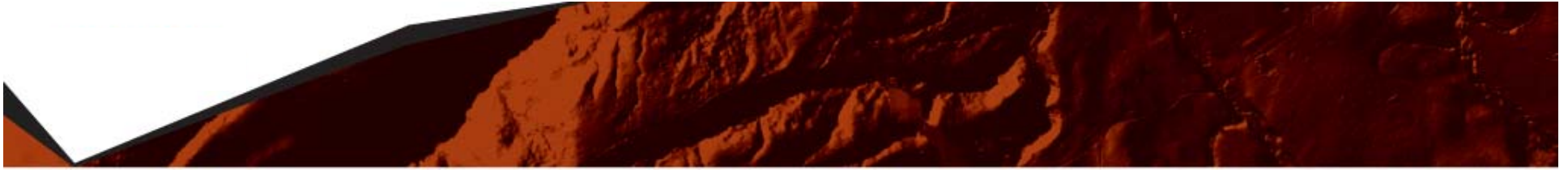
Key issues identified to attack

- Workforce Management
- Safety and Health
- Training
- Organizational models
- Examining culture



HR – Why worry about it?

- *Why do all this?*
- No people - no deliverables
 - Turnover management
 - FLSA-Misclassified workers - damages and unallowable cost
 - DOT- rules
 - IT skills



- *Caring for people DOES mean caring for business - the business of SCIENCE*