Academic Research Fleet Improvement Plan

• Replaced cover photo of *New Horizon* with *Sikuliaq*

• Inserted the updated executive summary prepared by Jim with edits from Greg Cutter.

• Replaced UNOLS fleet with Academic Research Fleet (ARF) throughout
  ▫ Academic Research Fleet - Those vessels operated by UNOLS member institutions that are subject to the UNOLS scheduling process. ARF vessels may be owned by NSF, Navy or member institutions.
Incorporated many of FIC's suggested edits to the ARF Improvement Plan document in the Google Drive as well as new text sent by email.

Many of the committee’s suggestions or questions were left in the document for consideration.

Acronym list was updated to add new ones that were results from the recent updates.
It was suggested that a new section be added (1E on training and outreach). Jamie provided text on training and outreach, but it was for section 3E, last paragraph. Do we still need section 1E and if so, who would you like to draft it? UNOLS has quite a few examples - Early Career Scientist programs, MATE at-sea internships, etc.

- I updated the OOI text (with review by Larry Atkinson).
- Jon Alberts provided updated text regarding inspections on non-ARF vessels.
- Dwight Coleman (URI Innerspace Center) rewrote and provided new images for Section 1F on Telepresence
- Alice updated Table 2 with input from operators.